

Traditional Values, Next-Gen Banking



Reco BUY

Industry	BFSI - PSB
LTP (Jul 24, 2026)	Rs 25.88
Entry Range	Rs 25.8-26.0
Add on Dips	Rs 23.5-23.7
Base Case Target	Rs 29
Bull Case Target	Rs 31
Time Horizon	4 Quarters

Stock Info

BSE Code	532505
NSE Code	UCOBANK
Bloomberg	UCO IN
CMP Jul 24, 2026	25.88
Equity Capital (Rs Cr)	12539.6
Face Value (Rs)	10
Equity Share O/S (Cr)	1254.0
Market Cap (Rs Cr)	32452
Adj. Book Value (Rs)	24.1
Avg. 52 Wk Volumes	91,30,000
52 Week High	34.20
52 Week Low	22.22

Share Holding Pattern % (Jun'26)

Promoters	90.95
Institutions	4.36
Non-Institutions	4.69
Total	100.0

One Year Price Chart



* Refer at the end for explanation on Risk Ratings

Fundamental Research Analyst

Atul Karwa

atul.karwa@hdfcsec.com

From Cleanup to Compounding

Our Take

UCO Bank represents a classic public sector turnaround story that has completed its pain phase and entered a sustainable expansion period. The combination of historical balance sheet cleanup (Net NPA < 1%), structural alignment toward higher-yielding RAM portfolios, a stable retail deposit base, and deep valuation comfort makes it an attractive option for investors looking to capture value in India's ongoing banking credit upcycle.

Strict underwriting and aggressive bad-debt recoveries reduced Gross NPA to ~2.1% and Net NPA to 0.3%, backed by a high Provision Coverage Ratio (PCR) exceeding 95% to absorb future credit shocks.

To sustain margins and mitigate corporate default risks, UCO Bank has rebalanced its focus toward the RAM (Retail, Agriculture, and MSME) segment, which makes up roughly 65% of domestic advances. This granular lending approach is supported by a stable retail deposit base (over 70% domestic deposits) and a resilient CASA ratio, keeping cost of funds low and sustaining Net Interest Margins over 3%. Coupled with ongoing digital scaling and pan-India reach, UCO Bank offers an attractive, value-driven entry into India's credit expansion.

- **Uco Bank has reported a sturdy Q1FY27 performance, much above the conservative management guidance. UCO Bank, headquartered in Kolkata, has a strong presence in West Bengal with 400 branches. With the Government change, we believe the bank has strong growth opportunities in the coming years.**
- **We feel that investors can buy the stock between in the band of Rs 25.8-26.0 and add more on dips in Rs 23.5-23.7 band. We expect the Base case fair value of Rs 29 (0.98x FY28E ABVPS) and the Bull case fair value of Rs 31 (1.05x FY28E ABVPS) over the next 4 quarters.**

Growth gains momentum, risks continue to ease

UCO Bank reported a strong operational performance for Q1FY27 driven by solid balance sheet expansion, a significant surge in core operating income, and sustained cleanup of legacy stressed assets. Net profit for the quarter rose 8.1% YoY to Rs 656 cr on account of deferred tax adjustment as the bank transitioned to new tax regime. NII surged for the quarter surged to Rs 2,808 cr, up 16.9% YoY. This robust NII performance was supported by sequential expansion in Global NIM, which held at 3.05%. Operating profit recorded a massive growth of 80% YoY to reach Rs 2,810 crore, on back of strong recoveries in written-off accounts. The performance reflects the ongoing execution of UCO Bank's multi-year structural transformation, positioning it as a resilient mid-tier public sector lender despite broader macroeconomic pressures and high deposit costs

Credit growth remained the main engine of balance sheet expansion, with advances surging 21.6% YoY to Rs 2.68 lakh crore, exceeding the bank's initial annual growth guidance of 12–14% for FY27. On the liability side, total deposits grew 11.3% YoY. The bank's focus on low-cost deposit accumulation paid off, as domestic CASA deposits expanded 12.3% YoY to reach Rs 1.16 lakh crore

Asset quality for UCO Bank continued its downward trajectory in NPAs. GNPA fell by 55 basis points YoY to 2.08% of total advances, down from 2.63% in Q1FY26 and 2.17% in the preceding quarter. NNPA's also improved sequentially and on an annual basis, declining to 0.25% from 0.45% in Q1FY26 and 0.27% in Q4FY26. Provisions for NPA fell sharply by nearly 62% YoY to Rs 254 cr. UCO Bank maintained a high Provision Coverage Ratio (PCR) of 97.85%, offering a substantial buffer against potential slippages, particularly in unsecured retail loan segments.

To comply with SEBI's Minimum Public Shareholding (MPS) norms, the bank plans to execute an equity dilution strategy, following board approval to raise up to Rs 2,700 cr. Additionally, it also plans to mobilise up to \$500 million from foreign currency markets by December 2026.

Management Guidance & Outlook

- Loan growth of 12-14% in FY27 (will review after Q2FY27 results)
- NIM target range of 2.8% to 2.9%, with aims to outperform it.
- Confident on keeping gross NPAs below 2% and net NPAs below 0.20% by March, with current slippages remaining below the 1% target.
- Credit costs to be contained below 0.75%

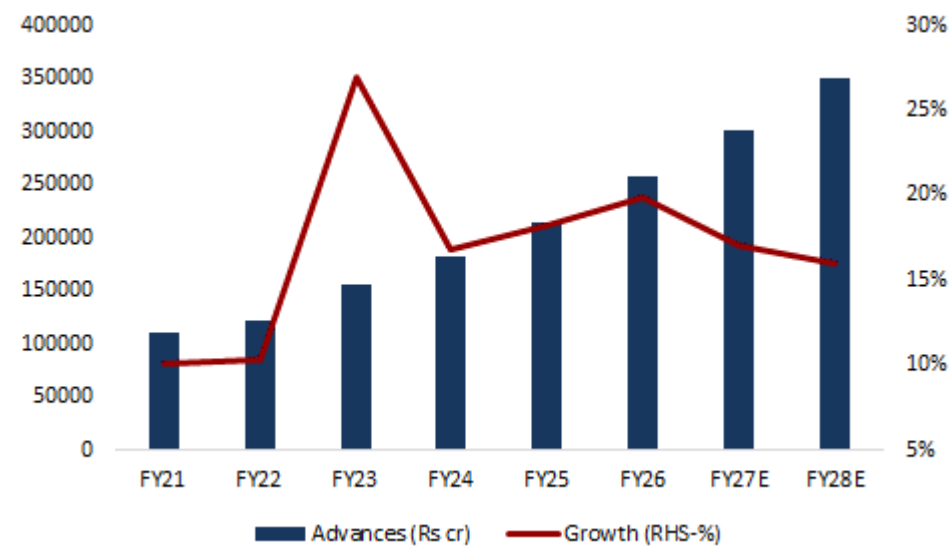
Financial Summary

Particulars (Rs Cr)	Q1FY27	Q1FY26	YoY-%	Q4FY26	QoQ-%	FY24	FY25	FY26	FY27E	FY28E
NII	2808	2403	16.9	2614	7.4	8101	9630	10196	12600	14453
PPoP	2810	1562	79.8	1573	78.6	4576	6037	6429	8583	10114
PAT	656	607	8.0	801	-18.1	1654	2445	2768	3721	5918
EPS (Rs)	0.5	0.5	8.0	0.6	-18.1	1.4	1.9	2.2	3.0	4.7
ABV (Rs)						19.0	21.4	23.4	25.8	29.5
P/E (x)						18.7	13.3	11.7	8.7	5.5
P/ABV (x)						1.4	1.2	1.1	1.0	0.9
RoAA (%)						0.5	0.7	0.7	0.9	1.2
RoAE (%)						6.2	8.4	8.6	10.7	15.3

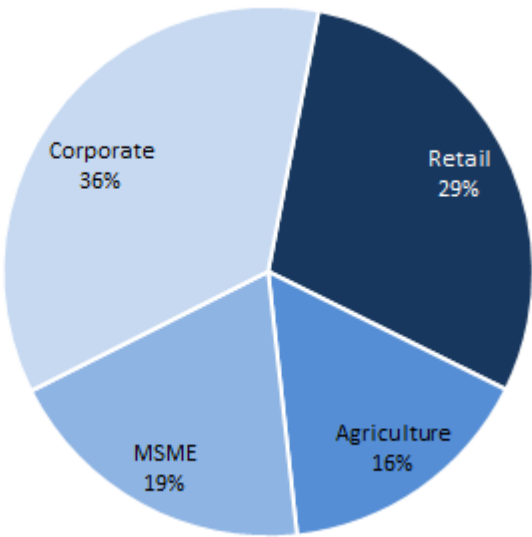
(Source: Company, HDFC sec)

Story in Charts

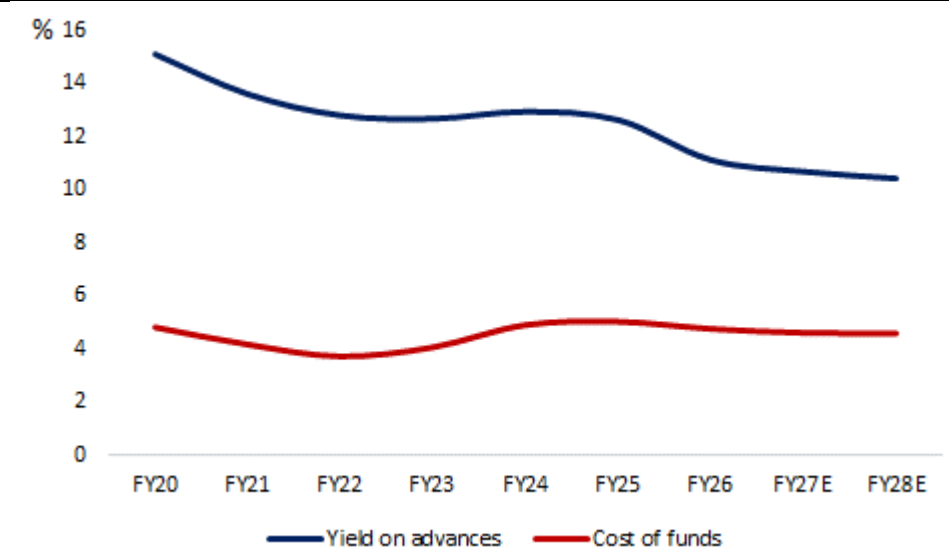
Advances trend



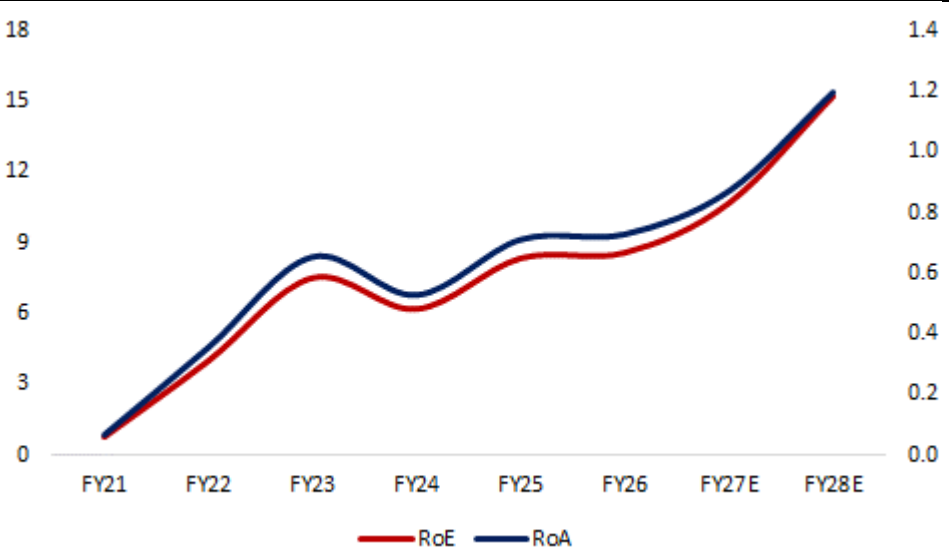
Advances breakup



Yield and Borrowing trend



Return ratios (%)



(Source: Company, HDFC sec)

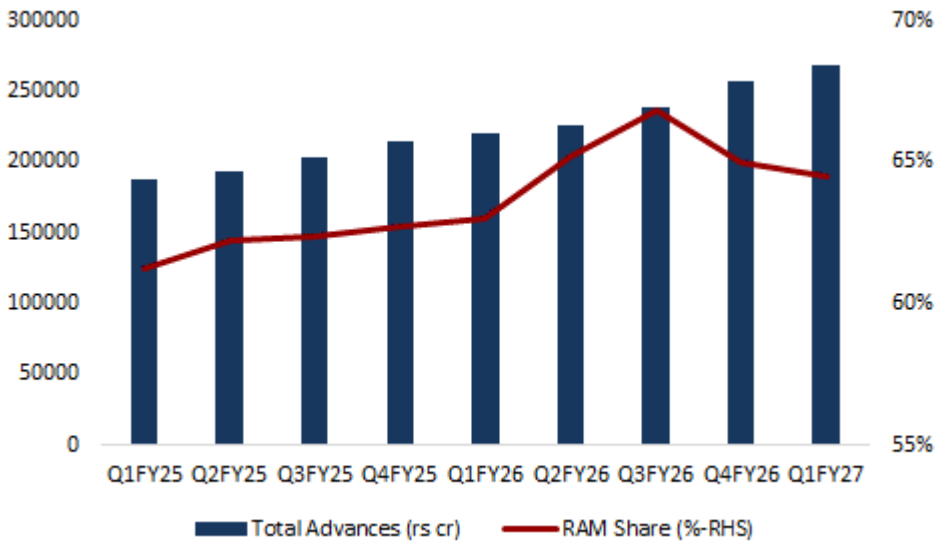
Key Drivers

Strategic Rebalancing Toward the "RAM" Portfolio

Historically, many PSBs suffered from an over-reliance on large-ticket corporate consortium lending, which triggered the last bad-loan cycle. UCO Bank has successfully restructured its advance profile toward the safer RAM (Retail, Agriculture, and MSME) segments. The bank’s credit book features a healthy RAM-to-Corporate mix, with the RAM segment accounting for roughly 65% of total domestic advances. Retail lending is concentrated in low-risk home loans and auto loans alongside granular MSME credit, offering higher yields while spreading credit concentration risk across hundreds of thousands of accounts rather than a few massive corporations. This pivot protects the bank from cyclical corporate defaults while capturing higher yield margins.

RAM segment accounts for 65% of total advances

Focus on increasing RAM segment loan share

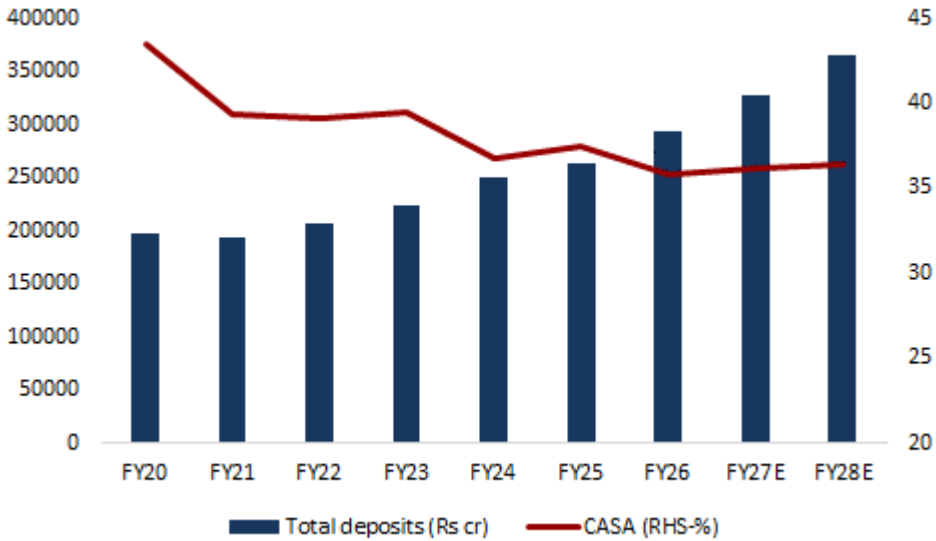


(Source: Company, HDFC sec)

Resilient Liability Franchise & CASA Core

A bank's long-term lending viability depends heavily on the cost and stability of its deposits. UCO Bank leverages a deep-rooted retail liability franchise cultivated over eight decades. Over 70% of the bank's domestic deposits are driven by retail savers rather than volatile bulk institutional deposits. The bank maintains a resilient Current Account Savings Account (CASA) ratio, which serves as a shield against steep rises in borrowing costs during inflationary interest rate cycles. UCO Bank stands to benefit from regional economic shifts and policy implementations in West Bengal, driven by local credit schemes and institutional partnerships. A steady stream of low-cost CASA deposits allows UCO Bank to keep its overall Cost of Funds lower than many non-banking financial companies (NBFCs) and smaller private competitors, helping sustain healthy NIM over the 3% mark.

Focus on increasing RAM segment loan share

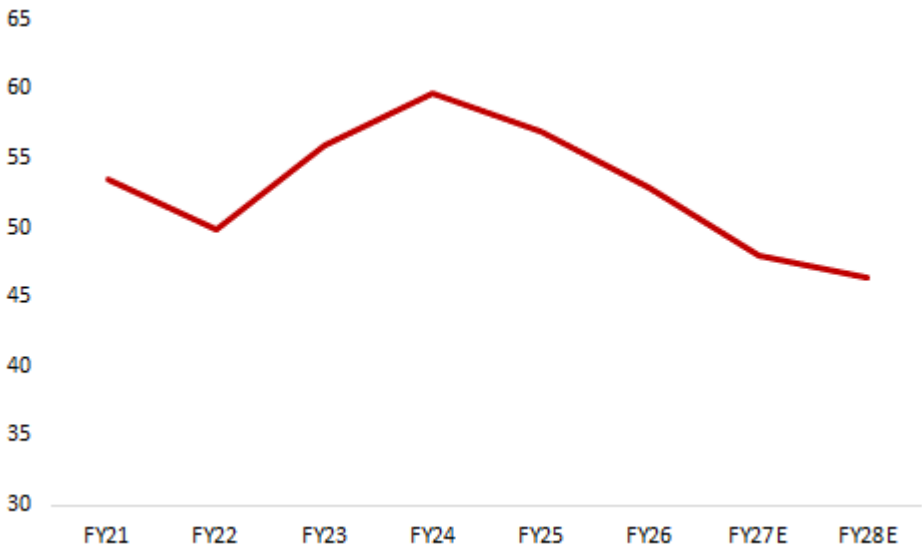


(Source: Company, HDFC sec)

Operating Efficiencies via Digital Transformation

Modern banking demands hyper-digitisation to lower customer acquisition and transactional servicing costs. UCO Bank has transitioned its operational landscape via its proprietary digital platforms. With millions of active mobile banking users (anchored by its top-rated UCO mbanking plus application) and an expanding

Cost-to-Income ratio (%)



(Source: Company)

CASA to improve on implementation of Govt. schemes

Increasing digital adoption driving down cost-income ratio

web banking footprint, the bank has pushed high-volume retail transactions away from expensive physical branches toward seamless digital channels. Enhanced digital workflows across onboarding, micro-lending, and payment collections are translating into measurable operational leverage. As transaction processing costs fall, the bank's Cost-to-Income ratio is positioned to decline, amplifying profitability margins over the medium term.

Robust Sovereign Backing & High Capital Cushions

A primary anchor for investing in UCO Bank is its absolute sovereign support. The Government of India (GoI) maintains an equity stake of ~91%. This virtually eliminates systemic liquidity risks and guarantees capital infusion under extreme macroeconomic duress. Over recent fiscal cycles, internal accruals and capital optimization strategies have reinforced the bank's balance sheet. With a comfortable Capital to Risk-Weighted Assets Ratio (CRAR) comfortably exceeding the regulatory minimum of 11.5%, the bank possesses the necessary capital room to expand its loan book smoothly without imminent dilution risks for minority shareholders.

Extensive Pan-India and Niche International Footprint

UCO Bank balances an extensive domestic presence with select cross-border capabilities. With over 3,200 physical branches, a substantial network of business correspondents (BCs), and over 16,000 total touchpoints, the bank possesses deep structural penetration across semi-urban and rural India. This positions it well to capture financial inclusion gains and rural consumption tailwinds.

Unlike many mid-sized peers, UCO Bank retains dedicated overseas branches in prime financial hubs like Hong Kong and Singapore. These international outposts act as strategic gateways for trade finance and foreign exchange revenues, offering a diversified corporate fee-income stream that helps offset domestic macro variations.

Risks & Concerns

NIM compression

Systemic pressures on deposit pricing remain the primary concern, which could compress margins if deposit growth lags behind the fast-paced advance growth.

Asset Quality concerns

A significant portion of the bank's loan book consists of exposure to corporate borrowers, agriculture, and Micro, Small, and Medium Enterprises (MSMEs). These sectors are historically vulnerable to macroeconomic fluctuations. Any fresh economic slowdown or stress in corporate default cycles could trigger a spike in fresh NPAs.

Intense Competition for Low-Cost Deposits (CASA)

The Indian banking landscape is witnessing fierce competition for deposits. Large private and public sector banks are aggressively chasing retail deposits by offering competitive products. To fund its strong growth, the bank must continuously offer higher deposit rates, which can exert downward pressure on its interest margins if asset yields face compression.

Public Shareholding Compliance

With government ownership hovering above 90%, UCO Bank must eventually comply with SEBI's Minimum Public Shareholding (MPS) rule, which mandates a public float of at least 25%. Future equity dilution through a Qualified Institutional Placement (QIP) or Follow-on Public Offer (FPO) could pose temporary price overhangs.

Company Description

UCO Bank (formerly United Commercial Bank) is a leading Indian public sector bank and a Government of India undertaking. Founded in 1943 by industrialist G.D. Birla during the Quit India movement, the bank was established to build an institution powered by Indian capital and management. Headquartered in Kolkata, West Bengal, it holds a unique position as the only major public sector bank headquartered in Eastern India. The bank was nationalised by the Government of India in 1969 and renamed UCO Bank in 1985.

UCO Bank operates a vast pan-India footprint with over 3,300 domestic branches, more than 2,500 ATMs, and 43 zonal offices. It also maintains an international presence through key overseas branches in global financial hubs, including Singapore and Hong Kong, alongside a representative office in Tehran.

The bank provides a comprehensive suite of commercial banking services divided across Retail, Agriculture, MSME (RAM), and Corporate Banking segments. Its product offerings range from personal accounts, home/vehicle loans, and wealth management to trade finance, treasury services, and priority sector lending.

In recent years, UCO Bank has undergone significant operational and digital modernisation—introducing end-to-end digital lending, mobile banking platforms, and automated customer services. With a total business volume exceeding Rs 5 lakh crore, UCO Bank remains a core player in India's banking infrastructure, balancing commercial growth with government-led financial inclusion initiatives.

(Source: Company, HDFC sec)

HDFC Sec Prime Research Rating description

Green Rating stocks

This rating is given to stocks that represent large and established business having track record of decades and good reputation in the industry. They are industry leaders or have significant market share. They have multiple streams of cash flows and/or strong balance sheet to withstand downturn in economic cycle. These stocks offer moderate returns and at the same time are unlikely to suffer severe drawdown in their stock prices. These stocks can be kept as a part of long term portfolio holding, if so desired. These stocks offer low risk and lower reward and are suitable for beginners. They offer stability to the portfolio.

Yellow Rating stocks

This rating is given to stocks that have strong balance sheet and are from relatively stable industries which are likely to remain relevant for long time and unlikely to be affected much by economic or technological disruptions. These stocks have emerged stronger over time but are yet to reach the level of green rating stocks. They offer medium risk, medium return opportunities. Some of these have the potential to attain green rating over time.

Red Rating stocks

This rating is given to emerging companies which are riskier than their established peers. Their share price tends to be volatile though they offer high growth potential. They are susceptible to severe downturn in their industry or in overall economy. Management of these companies need to prove their mettle in handling cyclicalities of their business. If they are successful in navigating challenges, the market rewards their shareholders with handsome gains; otherwise their stock prices can take a severe beating. Overall these stocks offer high risk high return opportunities.

Rating Criteria

Buy - > 15%+ return potential
Add - +5% to +15% return potential
Reduce - -10% to +5% return potential
Sell - >10% downside return potential

Disclosure:

I, **Atul Karwa**, Research Analyst, **MMS-Finance**, author and the name subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. SEBI conducted the inspection and based on their observations have issued advise/warning. The said observations have been complied with. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Research Analyst or his/her relative or HDFC Securities Ltd. **does not have** any financial interest in the subject company. Also Research Analyst or his relative or HDFC Securities Ltd. or its Associate may have beneficial ownership of 1% or more in the subject company at the end of the month immediately preceding the date of publication of the Research Report. Further Research Analyst or his relative or HDFC Securities Ltd. or its associate **does not have** any material conflict of interest.

Any holding in stock – No

HDFC Securities Limited (HSL) is a SEBI Registered Research Analyst having registration no. INH000002475.

Disclaimer:

This report has been prepared by HDFC Securities Ltd and is solely for information of the recipient only. The report must not be used as a singular basis of any investment decision. The views herein are of a general nature and do not consider the risk appetite or the particular circumstances of an individual investor; readers are requested to take professional advice before investing. "This report may have been refined using AI tools to enhance clarity and readability." Nothing in this document should be construed as investment advice. Each recipient of this document should make such investigations as they deem necessary to arrive at an independent evaluation of an investment in securities of the companies referred to in this document (including merits and risks) and should consult their own advisors to determine merits and risks of such investment. The information and opinions contained herein have been compiled or arrived at, based upon information obtained in good faith from sources believed to be reliable. Such information has not been independently verified and no guaranty, representation of warranty, express or implied, is made as to its accuracy, completeness or correctness. All such information and opinions are subject to change without notice. Descriptions of any company or companies or their securities mentioned herein are not intended to be complete. HSL is not obliged to update this report for such changes. HSL has the right to make changes and modifications at any time.

This report is not directed to, or intended for display, downloading, printing, reproducing or for distribution to or use by, any person or entity who is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, reproduction, availability or use would be contrary to law or regulation or what would subject HSL or its affiliates to any registration or licensing requirement within such jurisdiction.

If this report is inadvertently sent or has reached any person in such country, especially, United States of America, the same should be ignored and brought to the attention of the sender. This document may not be reproduced, distributed or published in whole or in part, directly or indirectly, for any purposes or in any manner.

Foreign currencies denominated securities, wherever mentioned, are subject to exchange rate fluctuations, which could have an adverse effect on their value or price, or the income derived from them. In addition, investors in securities such as ADRs, the values of which are influenced by foreign currencies effectively assume currency risk. It should not be considered to be taken as an offer to sell or a solicitation to buy any security.

This document is not, and should not, be construed as an offer or solicitation of an offer, to buy or sell any securities or other financial instruments. This report should not be construed as an invitation or solicitation to do business with HSL. HSL may from time to time solicit from, or perform broking, or other services for, any company mentioned in this mail and/or its attachments.

HSL and its affiliated company(ies), their directors and employees may; (a) from time to time, have a long or short position in, and buy or sell the securities of the company(ies) mentioned herein or (b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies) or may have any other potential conflict of interests with respect to any recommendation and other related information and opinions.

HSL, its directors, analysts or employees do not take any responsibility, financial or otherwise, of the losses or the damages sustained due to the investments made or any action taken on basis of this report, including but not restricted to, fluctuation in the prices of shares and bonds, changes in the currency rates, diminution in the NAVs, reduction in the dividend or income, etc.

HSL and other group companies, its directors, associates, employees may have various positions in any of the stocks, securities and financial instruments dealt in the report, or may make sell or purchase or other deals in these securities from time to time or may deal in other securities of the companies / organizations described in this report. As regards the associates of HSL please refer the website.

HSL or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

HSL or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction in the normal course of business.

HSL or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither HSL nor Research Analysts have any material conflict of interest at the time of publication of this report. Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions. HSL may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report.

Research entity has not been engaged in market making activity for the subject company. Research analyst has not served as an officer, director or employee of the subject company. We have not received any compensation/benefits from the subject company or third party in connection with the Research Report.

Please note that HDFC Securities has a proprietary trading desk. This desk maintains an arm's length distance with the Research team and all its activities are segregated from Research activities. The proprietary desk operates independently, potentially leading to investment decisions that may deviate from research views.

HDFC securities Limited, I Think Techno Campus, Building - B, "Alpha", Office Floor 8, Near Kanjurmarg Station, Opp. Crompton Greaves, Kanjurmarg (East), Mumbai 400 042 Phone: (022) 3075 3400 Fax: (022) 2496 5066

Compliance Officer: Murli V Karkera Email: complianceofficer@hdfcsec.com Phone: (022) 3045 3600

For grievance redressal contact Customer Care Team Email: customercare@hdfcsec.com Phone: (022) 3901 9400

HDFC Securities Limited, SEBI Reg. No.: NSE, BSE, MSEI, MCX: INZ000186937; AMFI Reg. No. ARN: 13549; PFRDA Reg. No. POP: 11092018; IRDA Corporate Agent License No.: CA0062; SEBI Research Analyst Reg. No.: INH000002475; SEBI Investment Adviser Reg. No.: INA000011538; CIN - U67120MH2000PLC152193

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Mutual Funds Investments are subject to market risk. Please read the offer and scheme related documents carefully before investing.

Registration granted by SEBI, membership of BASL (in case of IAs) and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors.